

KIRKLEES HEALTH & WELLBEING BOARD
MEETING DATE: 30th March 2017
TITLE OF PAPER: Health and social care integration in Kirklees
<p>1. Purpose of paper</p> <p>The Board received an update on integration in August 2016. In the 6 months since that report there has been significant progress across a number of areas.</p> <p>The purpose of this paper is to update the Board on progress and future plans.</p> <p>The Board will receive separate papers covering the Better Care Fund and decision making.</p>
<p>2. Background</p> <p>2.1 Peer Challenge</p> <p>In January the Board endorsed our participation in piloting with the LGA a new system wide care and health peer challenge. The Peer Challenge team were on-site on the 8th, 9th and 10th March 2017.</p> <p>The focus of the Peer Review was</p> <ul style="list-style-type: none"> • Our strategic commitment to integrating the commissioning out of hospital care for adults (i.e. adults social care, primary and community healthcare and public health) • The shift to an integrated model of 'care closer to home' for the delivery of care for adults outside hospital • Leadership and governance for these shifts across the system, particularly from the Council, CCGs and Locala. <p>The peer team interviewed 35 senior people from across the health and social care system and reviewed a wide range of documents.</p> <p>At the end of the 3 days the team presented their findings and recommendations to all those who had been interviewed. The presentation which summarises the process, findings and recommendations is attached.</p> <p>An action plan setting out how we will respond to the recommendations is being developed. The Chief Officer Group will take responsibility for ensuring that the action plan is implemented and recommendations are used to inform the strategic thinking both in their own organisations around integration.</p> <p>2.2 Integrated Commissioning</p> <p>The Council and CCGs are continuing to progress the integration of commissioning across Kirklees.</p> <p>Key element of this work include:</p> <p>a) Developing a single integrated team and plan for commissioning across the system for the following priority areas:</p> <ul style="list-style-type: none"> • Improved Better Care Fund (includes areas below marked with asterisk*) • Integrated community equipment & other equipment/adaptations based services* • Intermediate care and reablement (inc flexible beds)* • Carers* • Continuing Care* • Frailty

- Quality in Care Homes & Care Home Strategy
- Learning Disability
- Mental Health
- End of Life
- New models of care in localities (building on Batley/Spenningsdale)
- Adult Wellness
- Healthy Child Programme/CAMHS Transformation
- Children and Young People – Special Educational Needs and Disabilities, Sick Children, Looked after/vulnerable children
- Schools as Community Hubs

- b) Commissioning a programme of organisational development activity to support the integration process.
- c) Developing the Kirklees Commissioning Toolbox to enable us to adopt consistent commissioning practices across the system.
- d) Develop the health & social care intelligence hub, including developing a collaboration with the University of Huddersfield.

2.3 Integration Board (Service Delivery) – Health, Social Care and Housing

Work is also underway to integrate the delivery of care outside hospital.

A ‘Joint Integration Board – Health, Social Care and Housing’ has started to meet to drive this, led by Sue Richards. From 1st April Sue will be the Council’s Service Director - Integration.

The proposed core membership is, initially, South West Yorkshire Trust, Locala, Kirklees Neighbourhood Housing and Kirklees Council.

The draft Terms of Reference are attached for comment.

The proposed service delivery priority workstreams are:

- Local area / hub working
- Batley Hub
- Single Point of Access / Single Point of Contact
- Pathways & Digital by Design
- Single Trusted Assessment
- Accountable Lead Professional / Person
- One Public Estate (OPE)

4. Financial Implications

None

5. Sign off

Carol McKenna, Greater Huddersfield CCG Chief Officer

Richard Parry, Director for Commissioning, Public Health and Adult Social Care

6. Next Steps

- Agree the vision for integration, a high level ‘integrated model of care closer to home’, a ‘case for change’ for integration with a simple narrative that clearly sets out our ambitions and the benefits we expect.

- Develop a programme plan to deliver the vision, and establish programme management arrangements to ensure delivery.
- Agree a single plan for each of the commissioning priority areas with a senior responsible officer, clinical lead and team to deliver the plan.
- Review current commissioning processes and structures across the organisations and make recommendations for the short/medium and longer term.
- Design and implement a programme of organisational development activity to support the vision and programme plan.
- Develop work plans for each of the service delivery integration workstreams, ensuring that they complement the relevant commissioning plans.

7. Recommendations

That the Board

- Note the recommendations from the Peer Challenge and endorse the use of . recommendations to inform both integration planning and individual partner plans.
- Receive the action plan setting out how we will respond to the recommendations at a future meeting.
- Note progress with developing a single commissioning system.
- Agree the terms of reference for Integration Board (Service Delivery) – Health, Social Care and Housing.

8. Contact Officer

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Terms of Reference (draft) January 2017

Joint Integration Board (Service Delivery) – Health, Social Care and Housing

Proposed Core Membership:

Initially - SWYT, Locala, KMC and KNH - representatives need to be at a senior level and capable of:

- Representing their organisation at a strategic level
- Taking decisions on behalf of their organisation
- Identifying a deputy who will be sufficiently briefed in order to participate in a meaningful way
- Reporting back into their organisations at a Board level

Other members can be co-opted onto the Board as required.

Purpose:

working as a provider partnership - working with commissioning colleagues to deliver improved outcomes for people

- Develops, agrees and disseminates key strategic outcomes across the partnership
- Puts in place the necessary workstreams across the partnership to ensure delivery outcomes for people
- Ensures the ongoing overall alignment of strategic direction and activity across organisation partnerships
- Identifies opportunities for improved 'joined up working' in order to deliver on the agreed outcomes
- Explores different and innovative ways of working across the partnership in order to improve support
- Directs, supports and monitors the work to and arising from the work streams

Responsibilities:

- Leads and drives the strategic priorities that will deliver the identified outcomes
- Sets the Direction of travel and underpinning principles that will guide the partnership
- Resolves strategic and directional issues and escalates to appropriate fora within and across organisations
- Uses and develops shared data to inform commissioning intentions and performance measures
- Secures, allocates and agrees resource requirements against agreed priorities – working across boundaries as appropriate to achieve maximum impact using the resources available
- Ensures an effective approach to informing, consulting and engaging with key stakeholders within each organisation as appropriate. e.g.: services, staff, partners, councillors and the public
- Identifies any interdependencies with other Boards across the partnership
- Establish a set of measures that will demonstrate progress made and the effectiveness of the Board against the identified outcomes
- Identifies any potential savings and efficiencies across the partnership

Governance

- The Partnership Board will report to the Health and Wellbeing Board
- Each Partner organisation will also report directly into their respective Boards/Cabinet
- Terms of reference to be reviewed Annually
- The Chair and Deputy chair will be agreed at the first meeting

Key relationships

- Health and wellbeing scrutiny
- Kirklees Safeguarding Children's Board
- Kirklees Safeguarding Adult's Board

Frequency of meetings:

- Proposal to meet Bi Monthly (to be reviewed)